

# Investor's Perception with Respect to Corporate Governance: A Study of Selected IT firms

Ramesh Kumar

Associate Professor, Department of Commerce, PGDAV College Eve, University of Delhi, New Delhi, INDIA

Corresponding Author: rameshdav2@gmail.com

ORCID

<https://orcid.org/0000-0001-9601-2193>



[www.ijrah.com](http://www.ijrah.com) || Vol. 4 No. 1 (2024): January Issue

Date of Submission: 31-12-2023

Date of Acceptance: 05-01-2024

Date of Publication: 08-01-2024

## ABSTRACT

This research delves into the complexities of corporate governance within the Indian IT sector, focusing on the perspectives and awareness levels of retail investors. It explores the evolution of corporate governance practices, influenced by global trends and local market dynamics, in leading IT companies such as Infosys, Wipro, and TCS. The study employs a comprehensive survey to assess the demographic profile, investment patterns, and corporate governance awareness among IT professionals in the Delhi NCR region. The findings reveal a youthful demographic with a cautious investment approach and varying degrees of engagement with corporate governance issues. Notably, a strong relationship is observed between professional roles and the understanding of corporate governance norms, particularly Clause 49 of the Listing Agreement. The study underscores the importance of corporate governance awareness in shaping investment decisions and highlights the need for transparent and accountable governance practices to align with investor expectations. It contributes valuable insights to the discourse on corporate governance in Indian IT firms, providing a foundation for enhancing investor-friendly governance frameworks.

**Keywords-** Corporate Governance, Retail Investors, IT Sector, India, Investor Perception, Corporate Oversight, Clause 49, Delhi NCR.

## I. INTRODUCTION

The main objective of this research is to unravel the intricate fabric of corporate governance within the Indian IT industry and comprehend the perspectives and consciousness levels of retail shareholders in this field. Corporate oversight, a crucial facet of contemporary business administration, encompasses the apparatus, procedures, and connections through which corporations are governed and guided. Its importance is amplified in the IT domain, where swift technological progress and worldwide market dynamics present distinctive challenges and prospects. In India, the IT domain has surfaced as a foundation of economic expansion, with

prominent participants like Infosys, Wipro, and TCS spearheading the advancement. The administration of these corporations, thus, not only affects their internal operation and market worth but also establishes a precedent for the whole sector. Comprehending how these enterprises handle their corporate governance is vital for various stakeholders, including retail investors who frequently lack the resources and tools accessible to bigger, institutional investors.

The investigation aims to illuminate how corporate governance is implemented in these IT behemoths and the wider Indian IT sector. This entails exploring the tactics, guidelines, and adherence mechanisms that these companies utilize to guarantee openness, responsibility, and equity in their activities.

Such a comprehension is crucial in evaluating the well-being and durability of these enterprises in a competitive worldwide market. Moreover, the investigation aims to assess the cognizance levels of retail investors concerning corporate governance measures. Individual investors, frequently perceived as the little guys in the economic markets, fulfil a vital function in the monetary markets. Their investment choices, swayed by their viewpoint and comprehension of a company's administration, can greatly affect market dynamics. In India, where the IT domain is a favoured investment option for numerous retail investors, their consciousness and comprehension of corporate stewardship can significantly impact their investment choices.

The cognition of these investors towards corporate governance in Indian IT companies is an intricate interplay of faith, understanding, and anticipations. Retail investors' confidence in a company's governance practises affects their investment decisions, while their understanding (or lack thereof) of these practises can greatly influence their perception of the company's worth and steadfastness. Comprehending this viewpoint is vital for IT firms in moulding their corporate governance strategies and for policymakers in constructing regulations that safeguard investor concerns while fostering corporate openness and responsibility. In summary, this investigation not solely adds to the current body of knowledge on corporate governance in the Indian IT industry but also offers perspectives into the beliefs and consciousness levels of retail shareholders. These perceptions can steer IT enterprises in improving their administration systems and assist policymakers in establishing a stronger and investor-welcoming corporate governance framework in India.

## II. LITERATURE REVIEW

### *Evolution of Corporate Governance in the Indian IT Sector*

The progression of corporate governance in the Indian IT industry demonstrates a voyage characterised by noteworthy changes. In the initial phases, corporate governance practises were predominantly influenced by conventional business models and family-owned structures (Chakraborty et al., 2023). Nevertheless, amidst the liberalisation of the Indian economy in the 1990s, IT enterprises commenced embracing more advanced governance methodologies, harmonising with worldwide benchmarks to allure overseas investment (La Porta, Lopez-de-Silanes, & Shleifer, 1999). The literature suggests that this transition was not only driven by regulations but also a tactical manoeuvre to improve worldwide competitiveness (Lee & Fan, 2014). In recent times, investigations have demonstrated an inclination towards increased open and responsible administration methodologies in these companies (Fung, 2014). This transformation is pivotal in comprehending the present condition of corporate governance in the Indian IT

industry and establishes the framework for examining retail investor viewpoints.

### *Retail Investor Behavior and Corporate Governance*

Retail investor conduct in connection with corporate governance has attracted considerable attention in scholarly circles. The literature implies that retail investors, notwithstanding their restricted resources, are progressively examining governance practises prior to making investment choices (Balp, 2018). Research conducted by Barber and Odean (2008) emphasise that retail investors are not merely inactive recipients of corporate information but actively pursue governance-related information. This conduct is impacted by elements such as economic understanding, previous investment encounters, and the general market mood (Chitra & Sreedevi, 2011). Moreover, investigation conducted by Cohen et al. (2011) proposes that retail investors have a tendency to bestow greater faith in companies with sturdy governance frameworks, implying a straight connection between governance methodologies and investor assurance.

### *Corporate Governance Mechanisms and Firm Performance in IT Companies*

The connection between corporate governance mechanisms and firm performance, notably in the IT industry, has been extensively examined. Investigation suggests that companies with robust governance mechanisms, like properly organised boards, efficient audit procedures, and open shareholder communication, have a tendency to excel in the market (Brink, 2013). This presentation is not restricted to monetary measurements but also encompasses intangible factors such as standing and investor confidence (Almer, Gramling, & Kaplan, 2008). Fascinatingly, a research by Nakpodia (2020) proposes that in the IT industry, where novelty and swift decision-making are crucial, conventional governance frameworks might require modification to uphold flexibility while guaranteeing responsibility. This domain of investigation is especially pertinent in comprehending how governance methodologies influence the operational and fiscal triumph of IT enterprises in India.

### *Global Perspectives and Best Practices in IT Corporate Governance*

Comparative examinations of corporate governance in the IT industry across diverse nations offer valuable perspectives into optimal methodologies and standards. Globalisation has encouraged Indian IT companies to embrace governance practises that align with global standards (Stepanova & Ivantsova, 2013). Investigation conducted by Bell, Filatotchev, and Aguilera (2014) demonstrates how governance strategies in advanced markets have impacted those in burgeoning markets such as India. The literature additionally emphasises the significance of adjusting these worldwide practises to the regional context, taking into account the distinct market dynamics and regulatory surroundings (Kastiel & Nili, 2016). Comprehending

these worldwide impacts is vital for Indian IT enterprises as they navigate the intricacies of administration in a globalised commercial milieu.

**III. RESEARCH METHODOLOGY**

A well-organized survey with inquiries on corporate governance—an area of particular fascination to retail investors—was formulated as a questionnaire instrument to achieve the aforementioned objectives. Prominent IT corporations in the Delhi NCR region, comprising Infosys, Wipro, and TCS, were the intended participants in this survey. There is a variety of inquiry categories (including expansive, binary, and Likert scale) among the fifteen components that compose the tool. Due to the limited number of inquiries, we incorporated an unrestrictive one to acquire the participant's viewpoints on any facet of governance that would arouse their curiosity. The plan's expressed objective was to enhance survey engagement among retail shareholders in the Delhi NCR region, with a concentration on the information technology (IT) sector.

To acquire an enhanced response rate from the time-constrained experts hired by Infosys, Wipro, and TCS, we maintained the overall quantity of inquiries minimal. In this questionnaire, we inquire individuals about their demographics, where they acquire their understanding on corporate governance, and what they opine of the implementation in Indian enterprises. From a pool of 93 responses, 80 were deemed suitable for examination, all thanks to a straightforward arbitrary assortment method. The vast majority of these participants were employed in the field of technology in the Delhi NCR region, and their ages varied from 18 to 55.

Inquiries regarding the IT-related executive committee, examiners, affiliated party transactions, and corporate governance evaluations were among the numerous extensive subjects addressed in the questionnaire. Furthermore, it requested individuals to prioritise the significance of various bookkeeping and trade matters in administration, alongside their favoured plan of action. A substantial level of authenticity and

sufficient dependability were verified by assessing the questionnaire's authenticity and dependability. A Cronbach's coefficient of 0.76 was employed to authenticate this.

Data sets were contrasted and their associations were uncovered using proportions in the investigation. Utilising this approach, we managed to enhance our understanding of the collective response of individuals from IT enterprises in the Delhi NCR region, encompassing Infosys, Wipro, and TCS, to various facets of corporate administration. The magnitude of understanding that retail investors in India possess on corporate governance, particularly in the IT sector, was additionally examined by performing a chi-square examination between the awareness of participants concerning alternative corporate governance characteristics and their acquaintance with Clause 49 of the Listing Agreement. Technology professionals in the field of information technology (IT) were capable of gaining a deeper understanding of the interaction and importance of factors through the utilisation of the Pearson chi-square examination.

**Objectives of the study**

1. to comprehend and evaluate Indian corporate governance practices;
2. to ascertain retail investors' awareness levels regarding Indian corporate governance practices; and
3. To ascertain retail investors' perceptions regarding Indian IT companies' corporate governance practices.

**IV. RESULTS AND DISCUSSIONS**

To understand the demographic profile of the respondents who work in IT firms in Delhi NCR, including major players like Infosys, Wipro, and TCS, a detailed percentage analysis was conducted. This analysis was tailored to provide insights into various demographic aspects such as age, gender, educational background, and years of experience in the IT sector. The approach was as follows:

**Table 1. Percentage analysis**

Characteristics	N of respondents	% of respondent
Age		
18–25	21	25.0
26–35	25	31.0
36–45	28	35.0
46–55 and above	6	9.0
Percentage of total investment		
0–25	53	66.3
26–50	21	26.3
51–75	3	3.8

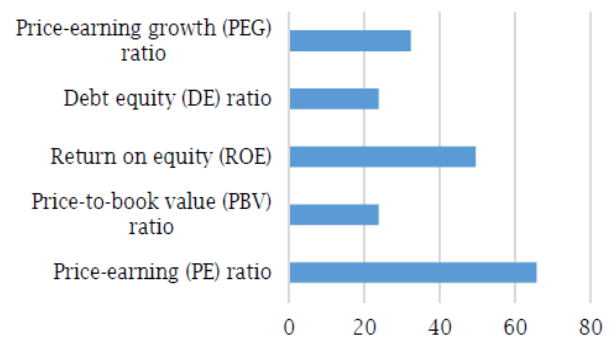
75–100	3	3.8
Annual reports of the companies		
Yes	59	73.8
No	21	26.3
Aware of the board of directors		
Yes	62	77.5
No	18	22.5
Related party transactions make to invest		
Yes	38	47.5
No	42	52.5
Indian regulatory system toward shareholders' safety		
Inefficient	9	11.3
Moderate	40	50.0
Efficient	31	38.8
Indian regulatory system toward shareholders' safety		
Inefficient	9	11.3
Moderate	40	50.0
Efficient	31	38.8
Occupation		
Salaried	25	31.3
Professional	31	38.8
Business	2	2.5
Student	22	27.5
Awareness of corporate governance rating		
Yes	62	77.5
No	18	22.5
Knowledge about Clause 49 of the Listing Agreement issued by SEBI		
Yes	57	71.3
No	23	28.8
Attend AGM		
Yes	24	30.0
No	56	70.0
External auditors of companies' market investors		
Yes	36	45.0
No	44	55.0
Choice of action		
Consult other shareholders	23	28.8
Diversify your shareholding	17	21.3
Placing a proposal and holding discussion at the AGM	15	18.8
Initiate legal and/or administrative proceedings against the board and management	14	17.5
Solicit for more information from the management	11	13.8

The comprehensive proportion examination carried out to comprehend the demographic profile of participants employed in IT enterprises in the Delhi NCR area, specifically from prominent corporations such as Infosys, Wipro, and TCS, unveils enlightening information across diverse demographic facets. The age allocation demonstrates a comparatively youthful labour force, with a noteworthy proportion of the participants (25.0%) belonging to the 18–25 age category, pursued by 31.0% in the 26–35 category, 35.0% in the 36–45 span, and a lesser segment (9.0%) aged 46–55 and beyond. This age composition suggests a juvenile demographic in these IT enterprises, which might impact their approach to corporate governance and investment patterns. In relation to investment trends, a majority of the participants (66.3%) disclosed investing between 0–25% of their overall investment in stocks, indicating a prudent or varied approach to investment among IT experts. A noteworthy minority (26.3%) allocate between 26–50%, while exceedingly few (3.8% each) allocate in the upper ranges of 51–75% and 75–100%, indicating a prevailing inclination towards cautious investment approaches among these experts. In relation to their involvement with corporate governance, a significant majority (73.8%) affirmed that they peruse the yearly reports of companies, signifying a noteworthy level of curiosity and engagement in comprehending company performance and governance. Furthermore, a significant 77.5% were cognizant of the board of governors, and 71.3% possessed information regarding Clause 49 of the Listing Agreement issued by SEBI, showcasing a noteworthy consciousness of crucial governance facets. Nevertheless, this consciousness does not consistently convert into proactive engagement, as merely 30.0% of the participants partake in Annual General Assemblies (AGAs).

In assessing the Indian regulatory system's efficacy in guaranteeing shareholders' security, viewpoints were varied. While 38.8% perceived it as effective, 50.0% rated it as average, and 11.3% found it ineffective, highlighting diverse levels of assurance in the regulatory framework governing corporate practises. The employment distribution of the participants revealed a varied vocational history, with the most significant cluster being experts (38.8%), pursued by learners (27.5%), remunerated workers (31.3%), and a minor proportion in commerce (2.5%). This variety implies a spectrum of outlooks and encounters that might impact their opinions on corporate oversight. Cognizance of corporate governance rating was substantial, with 77.5% confirming their cognizance, but only 45.0% were cognizant of the external auditors of companies' market investors, indicating a gap in comprehension or curiosity in this particular domain of governance. When it comes to taking action in response to governance issues, the

most favoured option was to confer with other shareholders (28.8%), followed by broadening shareholding (21.3%), and participating in discussions at AGMs (18.8%).

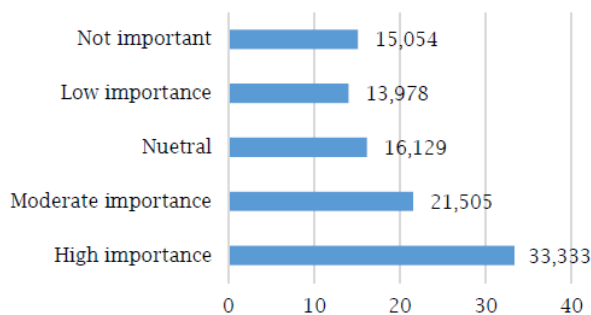
Commencing lawful or bureaucratic actions against the board and administration (17.5%), and requesting further details from management (13.8%) were less preferred alternatives. These inclinations demonstrate a proclivity towards cooperative and precautionary tactics instead of adversarial methods among the participants. In general, the information from the table illustrates a portrayal of a youthful, professionally varied cluster of IT workers in Delhi NCR who possess a moderate to elevated consciousness of corporate governance matters but differ in their degrees of proactive involvement and favoured measures in addressing governance worries.



**Figure 1. Preferred financial ratio**

In Figure 1, we can perceive the percentage of total respondents who indicate a predilection for contemplating a proportion before reaching an investment determination. It is fascinating to observe that amidst the diverse ratios accessible, the PE ratio stands out as the most frequently witnessed ratio among the participants. Broadly, when investors are contemplating making an investment decision, one of the pivotal aspects they meticulously analyse is the valuation-to-earnings (V/E) ratio. This proportion offers valuable perspectives into the appraisal of a stock in the market, enabling investors to evaluate whether a specific stock is overestimated or underestimated. By scrutinising the price-to-earnings ratio, investors can acquire a more profound comprehension of the correlation between a company's stock price and its earnings per share (EPS). This data is pivotal for making well-informed investment choices, as it assists investors in assessing the possible profitability and expansion possibilities of a company. Hence, the price-to-earnings ratio functions as a fundamental instrument that investors depend on to assess the allure and feasibility of a prospective investment opportunity.

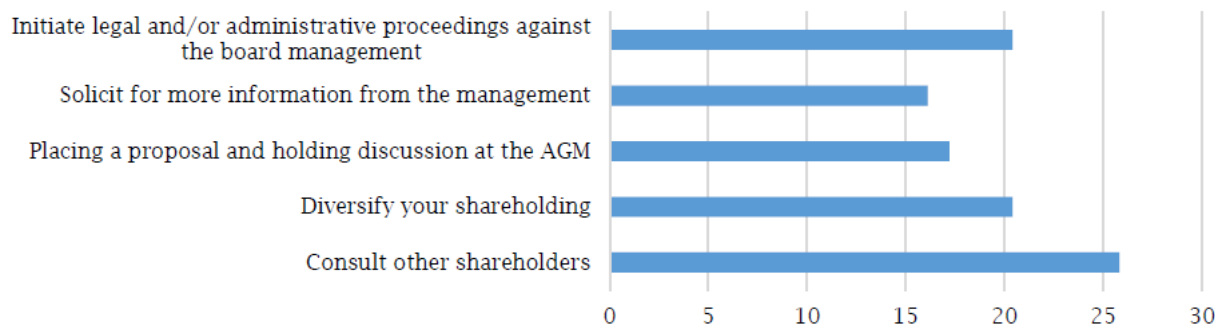




**Figure 2. Importance of shareholders' rights**

In Figure 2, we can witness a thorough examination of the importance ascribed to stakeholders' entitlements. It is remarkable that a significant portion, precisely 33% of the participants, conveyed a robust conviction in the elevated significance of protecting and maintaining shareholder's entitlements. This discovery illuminates the prevailing emotion among stakeholders

regarding the pivotal function played by shareholders' entitlements in the comprehensive operation and administration of organisations. In accordance with Brink's (2013) research, it was discovered that companies with more robust shareholder privileges demonstrated numerous beneficial results. These companies not only encountered greater firm worth but also observed a rise in earnings and revenue expansion. Furthermore, they were capable of efficiently overseeing their financial investments, leading to reduced expenses. Furthermore, these companies exhibited a more prudent strategy towards corporate procurements, executing a reduced number of them. This underscores the noteworthy influence that more robust shareholder entitlements can exert on a company's comprehensive performance and strategic decision-making. Hence, it is essential to give meticulous deliberation to this specific facet.



**Figure 3. Choice of action by investors**

Depending on the nature of the problem and the level of confidence in management, Figure 3 reveals that most respondents would prefer to contact other shareholders (25.8%), whereas asking management for information is the least preferred option. The activism of shareholders is also shown by this. The proportion of

replies across all the possibilities ranges from 17.2% to 25.8%, therefore no specific option is particularly favoured. We utilised what we knew about Clause 49 of the Listing Agreement—the document upon which Indian companies' corporate governance practises are based—to determine the criteria' relative importance.

**Table 2. Relation between Clause 49 of the Listing Agreement and other factors**

No.	Factors	Chi- square	P-value
1	Occupation	17.040	0.001
2	Percentage of total investment	1.4620	0.691
3	Awareness of corporate governance rating	21.428	0.000
4	Annual reports of the companies	4.9490	0.028
5	Attend AGM	13.835	0.000
6	Aware of the board of directors	16.301	0.000
7	External auditors of companies' market investors	9.942	0.002
8	Related party transactions make to invest	5.935	0.015
9	Choice of action	13.874	0.008

The examination displayed in Table 2 investigates the correlation between the understanding of Clause 49 of the Listing Agreement and diverse aspects associated with corporate governance among IT experts

in the Delhi NCR area. This connection is quantified using Chi-square examinations, a statistical measure that evaluates the potency of correlation between two categorical variables, and P-values that establish the

importance of these connections. To begin with, the profession of participants demonstrates a noteworthy correlation with their familiarity of Clause 49, as suggested by a substantial Chi-square score and an exceedingly small P-value. This suggests that a person's occupational position within an IT company has a significant impact on their expertise and comprehension of corporate governance standards. Diverse professional positions, probably with different degrees of exposure to governance concerns, contribute to this disparity in consciousness. On the other hand, the proportion of overall investment by participants does not demonstrate a comparable degree of importance with regards to their familiarity with Clause 49. The comparatively small Chi-square value and elevated P-value indicate that the quantity of investment an individual puts into stocks has minimal influence on their comprehension of corporate governance structures. However, consciousness of corporate governance evaluations is robustly and significantly linked with familiarity of Clause 49. This robust connection emphasises the significance of these evaluations in enlightening investors and experts about the intricacies of corporate governance. Fascinatingly, involvement with yearly reports of corporations also plays a noteworthy role. The statistical examination demonstrates a moderate yet noteworthy correlation, suggesting that consistently perusing these documents can amplify an individual's comprehension of corporate governance, encompassing the particulars of Clause 49.

Involvement in Yearly General Assemblies (YGAs) arises as another noteworthy element. The information indicates a strong correlation between participating in annual general meetings and understanding Clause 49, implying that these gatherings are crucial platforms for spreading knowledge on corporate governance practises and regulations. Cognizance of the board of directors is likewise intimately connected to the comprehension of Clause 49. The noteworthy Chi-square value suggests that acquaintance with the board's configuration and undertakings can amplify one's comprehension of corporate governance structures. Familiarity regarding the function of external auditors in corporations' market investments demonstrates a noteworthy correlation with the comprehension of Clause 49. This partnership emphasises the significance of external inspections in moulding perspectives and understanding of corporate oversight methods.

Ultimately, the participants' perspectives on affiliated party transactions and their favoured approach in overseeing matters of governance similarly demonstrate noteworthy connections with their understanding of Clause 49. This implies that pragmatic considerations in investment and proactive reactions to governance challenges are impacted by a comprehension of corporate governance standards. In essence, the chart offers a thorough outline of how diverse facets of professional and investment conduct among IT experts

in Delhi NCR are interconnected to their comprehension of Clause 49 of the Listing Agreement. The discoveries emphasise the intricacy of elements that impact understanding and consciousness of business administration methodologies.

## V. CONCLUSION & DISCUSSION

The finalization and discourse of this investigation provide a thorough comprehension of the complex connection between investor viewpoints and corporate administration in the setting of the Indian IT industry. By means of this examination, noteworthy understandings have been acquired into how corporate administration is perceived and interacted with by retail shareholders, specifically those employed in prominent IT enterprises in the Delhi NCR area, such as Infosys, Wipro, and TCS.

The demographic examination of the participants unveiled a primarily youthful labour force, mirroring the vibrant and progressing character of the information technology sector. This demographic profile, combined with their investment patterns and involvement levels with corporate governance, indicates a careful yet knowledgeable approach among IT professionals. The vast majority of these experts demonstrated a proclivity towards traditional investment approaches, as evidenced by their inclination for reduced proportion investments in stocks. This traditionalism in investment choices could be influenced by their comprehension and viewpoint of corporate governance practises in their respective organisations.

The degree of consciousness regarding corporate governance, as exhibited by the participants, was remarkably elevated. A substantial majority were acquainted with pivotal facets such as the executive committee, corporate governance evaluations, and notably Clause 49 of the Listing Accord. Nevertheless, this consciousness did not consistently convert into proactive engagement, as evidenced by the diminished turnout at Yearly General Assemblies. This disparity between consciousness and proactive involvement could be ascribed to diverse elements, encompassing the perceived effectiveness of engagement or potential limitations such as duration and availability. Moreover, the investigation unveiled noteworthy associations between occupational positions and consciousness of corporate governance standards. Individuals in particular job positions demonstrated an elevated comprehension of corporate governance, indicating that familiarity and pertinence to one's vocational responsibilities play a pivotal role in shaping this comprehension. Fascinatingly, the magnitude of investment did not notably correspond with familiarity of corporate governance, suggesting that investment conduct is impacted by a multitude of elements beyond mere corporate governance consciousness. One of the crucial discoveries of this investigation pertains to the

mechanisms by which IT experts acquire their comprehension of corporate governance. Involvement with yearly reports and involvement in AGMs surfaced as noteworthy contributors to augmenting understanding about corporate governance practises. This discovery emphasises the significance of these platforms in spreading vital governance-related information. The function of external auditors and the participants' viewpoints on affiliated party transactions were likewise discovered to be significantly associated with their comprehension of corporate governance. This implies that pragmatic facets of corporate governance, such as openness in transactions and the liability of external audits, are pivotal areas of interest and apprehension for IT professionals.

In summary, this investigation offers valuable perspectives into the understandings and consciousness levels of retail investors concerning corporate governance in the Indian IT industry. The discoveries emphasise the necessity for IT corporations to promote increased involvement and openness in their administration methods to correspond with the anticipations and concerns of their stakeholders. For policymakers, these revelations provide direction in shaping regulations and frameworks that not only safeguard investor concerns but also foster a climate of strong and clear corporate governance. The exploration adds considerably to the current body of knowledge by emphasising the intricate interaction of occupational responsibilities, financial conduct, and consciousness levels in moulding investor viewpoints of corporate oversight in the Indian IT sector.

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